



# 2025 Proposed Operating Budget

December 10, 2024





## 2025

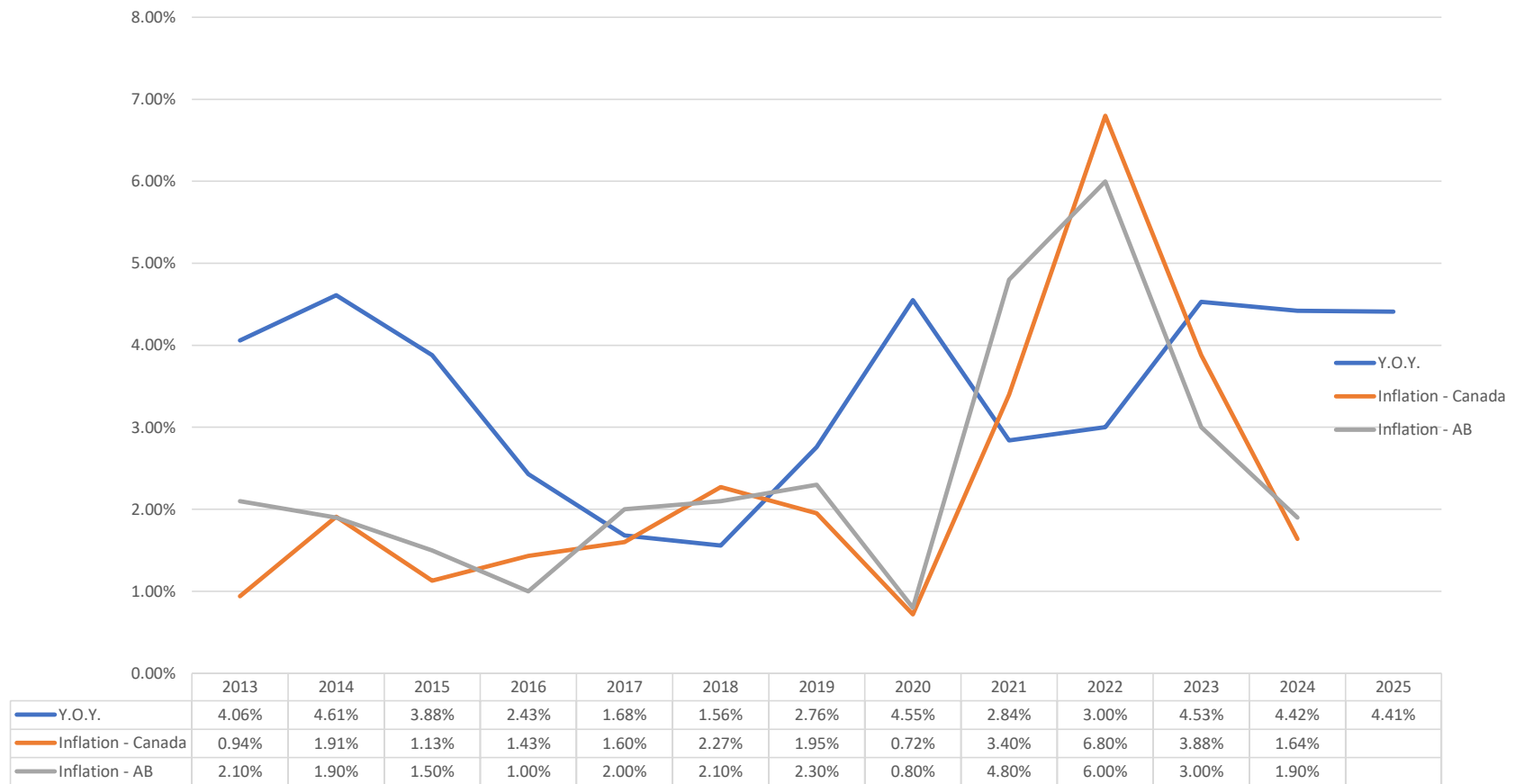
- Budgeted Operating Revenue: \$9,203,651
- Budgeted Operating Expense: \$9,203,651
- Municipal Taxation: **\$3,574,207**

## 2024

- Budgeted Operating Revenue: \$9,087,229
- Budgeted Operating Expense: \$9,087,229
- Municipal Taxation: \$3,423,394

**\$150,813 (4.41%) increase over 2024 budget**

# Town of Redwater Historical Budget Increases



# 2025 Estimated Municipal Tax Dollar

Comparison of Value for the Average 2024 Assessment \$212,455

## **Municipal Services \$188/month**

(compared to \$177/month in 2024)

- Arena & Curling facilities
- Bylaw Services
- Community Beautification
- Community Cultural Centre
- Community & Family Programs
- Economic Development & Promotion
- Emergency & Disaster Recovery
- Family & Community Support Services
- Fire Response & Prevention
- Museum & Library Facilities
- Pool, Parks & Recreation Facilities
- Road & Sidewalk Maintenance
- Street Lights
- Street Sweeping & Snow Removal

## In Comparison – Other Services **Monthly**

(Statistics Canada 2021 \* most recent data)

- Transportation \$841
- Food purchased from stores \$672
- Recreation \$352
- Clothing & accessories \$192
- Health care \$231
- Restaurants \$182
- Communications \$250
- Alcoholic beverages & tobacco products \$150
- Education \$150

Monthly tax increase for average ratepayer \$11 / month



# Council Division

	Budget Operating 2025	Final Budget Operating 2024	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ -	\$ -	\$ -
USER FEES	\$ -	\$ -	\$ -
RESERVE TRANSFER	\$ 7,708	\$ -	\$ 7,708
GRANTS	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ 7,708.00</b>	<b>\$ -</b>	<b>\$ 7,708.00</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ -	\$ -	\$ -
STAFFING - WAGES & CONTRIBUTIONS	\$ 221,737	\$ 217,819	\$ 3,918
STAFFING COSTS - TRAINING & OTHER	\$ 49,660	\$ 40,375	\$ 9,285
PROFESSIONAL FEES	\$ 2,540	\$ 1,035	\$ 1,505
LEASES	\$ 720	\$ 1,220	\$ (500)
INSURANCE	\$ 5,010	\$ 4,997	\$ 13
GOODS & SUPPLIES	\$ 23,882	\$ 13,640	\$ 10,242
POSTAGE & COPIES	\$ 1,212	\$ 1,202	\$ 10
REPAIRS & MAINTENANCE	\$ -	\$ -	\$ -
VEHICLE EXPENSE	\$ -	\$ -	\$ -
UTILITIES	\$ 591	\$ 596	\$ (5)
OTHER - FINANCE CHARGES / DEBENTURES	\$ -	\$ -	\$ -
OTHER - PROGRAMS / EVENTS	\$ 6,200	\$ 5,700	\$ 500
OTHER - UTILITY SUPPLY PURCHASE	\$ -	\$ -	\$ -
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	\$ -	\$ -	\$ -
RESERVE TRANSFERS	\$ -	\$ -	\$ -
AMORTIZATION	\$ -	\$ -	\$ -
<b>Total Expenses</b>	<b>\$ 311,552</b>	<b>\$ 286,584</b>	<b>\$ 24,968</b>
<b>Balance</b>	<b>\$ (303,844)</b>	<b>\$ (286,584)</b>	<b>\$ (17,260)</b>



# Corporate Services Division

	Budget Operating 2025	Final Budget Operating 2024	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ 3,574,207	\$ 3,423,394	\$ 150,813
USER FEES	\$ 342,004	\$ 341,714	\$ 290
RESERVE TRANSFER	\$ 1,872	\$ -	\$ 1,872
GRANTS	\$ 28,129	\$ 28,129	\$ -
<b>Total Revenue</b>	<b>\$ 3,946,212</b>	<b>\$ 3,793,237</b>	<b>\$ 152,975</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ 19,000	\$ 5,000	\$ 14,000
STAFFING - WAGES & CONTRIBUTIONS	\$ 411,302	\$ 391,815	\$ 19,487
STAFFING COSTS - TRAINING & OTHER	\$ 37,130	\$ 40,025	\$ (2,895)
PROFESSIONAL FEES	\$ 231,588	\$ 225,555	\$ 6,033
LEASES	\$ 3,013	\$ 4,240	\$ (1,227)
INSURANCE	\$ 17,662	\$ 16,284	\$ 1,378
GOODS & SUPPLIES	\$ 26,851	\$ 27,080	\$ (229)
POSTAGE & COPIES	\$ 4,886	\$ 4,917	\$ (31)
REPAIRS & MAINTENANCE	\$ 30,540	\$ 31,540	\$ (1,000)
VEHICLE EXPENSE	\$ -	\$ -	\$ -
UTILITIES	\$ 15,360	\$ 15,022	\$ 338
OTHER - FINANCE CHARGES / DEBENTURES	\$ 8,430	\$ 8,130	\$ 300
OTHER - PROGRAMS / EVENTS	\$ -	\$ -	\$ -
OTHER - UTILITY SUPPLY PURCHASE	\$ -	\$ -	\$ -
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	\$ -	\$ -	\$ -
RESERVE TRANSFERS	\$ 83,000	\$ 35,000	\$ 48,000
AMORTIZATION	\$ 27,101	\$ 27,101	\$ -
<b>Total Expenses</b>	<b>\$ 915,863</b>	<b>\$ 831,709</b>	<b>\$ 84,154</b>
<b>Balance</b>	<b>\$ 3,030,349</b>	<b>\$ 2,961,528</b>	<b>\$ 68,821</b>



# Community & Protective Services Division

	Budget Operating 2025	Final Budget Operating 2024	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ -	\$ -	\$ -
USER FEES	\$ 500,856	\$ 487,831	\$ 13,025
RESERVE TRANSFER	\$ 2,800	\$ 68,151	\$ (65,351)
GRANTS	\$ 494,646	\$ 491,046	\$ 3,600
<b>Total Revenue</b>	<b>\$ 998,302</b>	<b>\$ 1,047,028</b>	<b>\$ (48,726)</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ -	\$ -	\$ -
STAFFING - WAGES & CONTRIBUTIONS	\$ 1,094,412	\$ 1,095,277	\$ (865)
STAFFING COSTS - TRAINING & OTHER	\$ 47,025	\$ 48,835	\$ (1,810)
PROFESSIONAL FEES	\$ 332,579	\$ 337,500	\$ (4,921)
LEASES	\$ 3,294	\$ 3,512	\$ (218)
INSURANCE	\$ 116,942	\$ 110,174	\$ 6,768
GOODS & SUPPLIES	\$ 111,195	\$ 120,685	\$ (9,490)
POSTAGE & COPIES	\$ 3,317	\$ 3,231	\$ 86
REPAIRS & MAINTENANCE	\$ 125,400	\$ 142,660	\$ (17,260)
VEHICLE EXPENSE	\$ 25,000	\$ 23,200	\$ 1,800
UTILITIES	\$ 222,316	\$ 227,803	\$ (5,487)
OTHER - FINANCE CHARGES / DEBENTURES	\$ 374,282	\$ 397,387	\$ (23,105)
OTHER - PROGRAMS / EVENTS	\$ 85,316	\$ 82,760	\$ 2,556
OTHER - UTILITY SUPPLY PURCHASE	\$ -	\$ -	\$ -
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	\$ 83,321	\$ 76,620	\$ 6,701
RESERVE TRANSFERS	\$ 140,626	\$ 111,950	\$ 28,676
AMORTIZATION	\$ 384,418	\$ 406,376	\$ (21,958)
<b>Total Expenses</b>	<b>\$ 3,149,443</b>	<b>\$ 3,187,970</b>	<b>\$ (38,528)</b>
<b>Balance</b>	<b>\$ (2,151,140.50)</b>	<b>\$ (2,140,942.00)</b>	<b>\$ (10,198.50)</b>



# Operations & Engineering Division

	Budget Operating 2025	Final Budget Operating 2024	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ -	\$ -	\$ -
USER FEES	\$ 3,247,258	\$ 3,317,164	\$ (69,906)
RESERVE TRANSFER	\$ 88,971	\$ 12,500	\$ 76,471
GRANTS	\$ 4,200	\$ 6,300	\$ (2,100)
<b>Total Revenue</b>	<b>\$ 3,340,429</b>	<b>\$ 3,335,964</b>	<b>\$ 4,465</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ -	\$ -	\$ -
STAFFING - WAGES & CONTRIBUTIONS	\$ 1,372,658	\$ 1,304,918	\$ 67,740
STAFFING COSTS - TRAINING & OTHER	\$ 35,961	\$ 33,169	\$ 2,792
PROFESSIONAL FEES	\$ 382,235	\$ 366,720	\$ 15,515
LEASES	\$ 9,740	\$ 12,786	\$ (3,046)
INSURANCE	\$ 86,146	\$ 82,568	\$ 3,578
GOODS & SUPPLIES	\$ 104,318	\$ 74,905	\$ 29,413
REPAIRS & MAINTENANCE	\$ 444,602	\$ 333,100	\$ 111,502
VEHICLE EXPENSE	\$ 100,500	\$ 97,500	\$ 3,000
OTHER - FINANCE CHARGES / DEBENTURES	\$ 179,781	\$ 94,676	\$ 85,105
OTHER - UTILITY SUPPLY PURCHASE	\$ 800,911	\$ 1,146,842	\$ (345,931)
RESERVE TRANSFERS	\$ 438,725	\$ 403,936	\$ 34,789
AMORTIZATION	\$ 956,985	\$ 951,590	\$ 5,395
<b>Total Expenses</b>	<b>\$ 5,284,297</b>	<b>\$ 5,255,033</b>	<b>\$ 29,264</b>
<b>Balance</b>	<b>\$ (1,943,868.18)</b>	<b>\$ (1,919,069.00)</b>	<b>\$ (24,799.18)</b>



# Revisions included in December 10 Proposed Budget

- 2% COLA Staff, 0% Council (All departments \$30,967)
- Reduce consulting services (Gas \$3,000, Streets \$2,000)
- Remove Gas Bypass Bars (Gas, funded out of General Utility Reserve previously, \$14,850)
- Big Bin Event (Garbage, funded out of General Utility Reserve, \$5,000)
- Increase reserve contribution to Streets (\$10,000)
- Split reserve transfer relating to 2024 over 2 years (Parks \$28,676)
- Defer Directional Signage Project to 2026 (\$5,000 Economic Development)
- Reduce Town Promotional Items (\$1,500 Economic Development)
- Defer some training to 2026 (\$3,400 Pembina)
- Defer replacement of HVAC unit filters at the Fire Hall (\$3,960 Fire)
- Increase municipal grant to Library as directed (\$4,402 Library)

# Utility Rate Analysis

- Water Services Charges
  - Variable - \$1.65/m<sup>3</sup> – increased from \$1.45/m<sup>3</sup> (last increase was in 2021)
  - Fixed & UCI - \$16/month (no change since 2023)
  - Utility Infrastructure Reinvestment Rider \$0.40/m<sup>3</sup> – increased from \$0.20/m<sup>3</sup>
- Sewer Service Charges
  - Variable – 75% of water charge – increase from 45%
  - Fixed & UCI - \$16/month (no change since 2023)
- Garbage Service Charges
  - Fixed & UCI - \$8/month
  - Organics continuing to be picked up once per month in winter months
- Gas Service Charges
  - Variable - \$2.15/GJ
  - Fixed & UCI - \$19 res / \$38 commercial (no change since 2023)

# Implications of New GFL Contract

- We are in the final stages of contract negotiations with GFL for a contract beginning on January 1, 2025

Stream	2024	2025	2026
Waste	\$4.10/unit	\$4.31/unit	\$4.52/unit
Organics	\$2.77/unit	\$2.91/unit	\$3.05/unit
Recycle	\$1.91/unit	\$4.00/unit	\$4.25/unit

- In the current proposed budget, the same charges to the resident of \$8/month garbage and \$3/month recycling remain the same
- The net impact of this increase does not impact taxation this time, but as the transfer to reserves relating to the previous garbage and recycling have decreased by \$25,881.
- As the cost of the garbage collection (\$4.31/unit) remains below the amount charged to residents (\$8/unit), this more than offsets the loss for each recycling container (\$4 cost per unit vs. \$3 charged per unit).
- Recycling and garbage rates have not been changed at this time but will be reviewed for the 2026 budget based on the scheduled increases anticipated over the course of the contract.
- Due to the EPR changes coming in the new year, the intent is that the recycling costs will be passed through to circular materials. This has not been factored into the budget at this time as there are too many unknowns.

Utility Rate Analysis - Included in 2025 Budget	Water	Sewer inc. lagoon	Garbage	Gas	Total
Projected Purchases - units	205,216			216,506	
Projected Sales - units	190,981	@75%		211,407	
Variable Rate - purchase	\$ 1.6125				
Variable rate - markup	\$ 1.65			\$ 2.15	
Utility Infrastructure Reinvestment Rider Rate	\$ 0.40				
Sales	623,074	434,594		923,847	1,981,515
Utility Infrastructure Reinvestment Rider	76,392				
Bulk Sales	53,209	0			53,209
Purchases	330,911			470,000	800,911
Construction Water	800				800
<b>Operating Margin</b>	<b>422,564</b>	<b>434,594</b>	<b>-</b>	<b>453,847</b>	<b>1,234,613</b>
Monthly Fixed Charges	200,832	200,640	84,864	255,360	741,696
Garbage Charges			130,812		130,812
Recycling Charges			31,824		31,824
Connection Fees	6,000			6,000	12,000
Penalties	10,100			14,500	24,600
Other Revenue	88,950	39,885	11,450	32,925	173,210
<b>Other Revenue</b>	<b>305,882</b>	<b>240,525</b>	<b>258,950</b>	<b>308,785</b>	<b>1,114,142</b>
<b>Total Operating Revenue</b>	<b>728,446</b>	<b>675,119</b>	<b>258,950</b>	<b>762,632</b>	<b>2,348,755</b>
<b>Total Administrative Operating Costs</b>	<b>473,793</b>	<b>363,875</b>	<b>56,236</b>	<b>488,266</b>	<b>1,382,170</b>
<b>Total System Operating Costs</b>	<b>115,737</b>	<b>55,983</b>	<b>167,899</b>	<b>90,311</b>	<b>429,930</b>
<b>Expenses</b>	<b>589,530</b>	<b>419,858</b>	<b>224,135</b>	<b>578,577</b>	<b>1,812,100</b>
Transfer to Reserves	43,932	75,305	52,880	47,040	219,157
Utility Infrastructure Reinvestment Rider	76,392				
<b>NET PROFIT/(DEFICIT)</b>	<b>18,592</b>	<b>179,956</b>	<b>(18,065)</b>	<b>137,015</b>	<b>317,498</b>
<b>Amortization</b>	<b>53,971</b>	<b>146,577</b>	<b>3,200</b>	<b>43,681</b>	<b>247,429</b>



# 2025 Proposed Budget Summary by Object

	Budget Operating 2025	Budget Operating 2024	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	3,574,207	3,423,394	150,813
TAXATION REQUISITIONS	911,000	911,000	-
USER FEES	4,090,118	4,146,709	- 56,591
RESERVE TRANSFER	101,351	80,651	20,700
GRANTS	526,975	525,475	1,500
<b>Total Revenue</b>	<b>9,203,651</b>	<b>9,087,229</b>	<b>116,422</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	19,000	5,000	14,000
TAXATION REQUISITIONS	911,000	911,000	-
STAFFING - WAGES & CONTRIBUTIONS	3,100,109	3,009,829	90,280
STAFFING COSTS - TRAINING & OTHER	169,776	162,404	7,372
PROFESSIONAL FEES	948,942	930,810	18,132
LEASES	16,767	21,758	- 4,991
INSURANCE	225,760	214,023	11,737
GOODS & SUPPLIES	266,246	236,310	29,936
POSTAGE & COPIES	27,178	27,343	- 165
REPAIRS & MAINTENANCE	600,542	507,300	93,242
VEHICLE EXPENSE	125,500	120,700	4,800
UTILITIES	570,125	552,251	17,874
OTHER - FINANCE CHARGES / DEBENTURES	562,493	500,193	62,300
OTHER - PROGRAMS / EVENTS	113,631	113,960	- 329
OTHER - UTILITY SUPPLY PURCHASE	800,911	1,146,842	- 345,931
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	83,321	76,620	6,701
RESERVE TRANSFERS	662,350	550,886	111,464
<b>Total Expenses</b>	<b>9,203,651</b>	<b>9,087,229</b>	<b>116,422</b>
AMORTIZATION	1,368,504	1,385,067	- 16,563
<b>Balance after adjustments (Amortization)</b>	<b>- 1,368,504</b>	<b>- 1,385,067</b>	<b>16,563</b>



## 2025

- Budgeted Operating Revenue: \$9,203,651
- Budgeted Operating Expense: \$9,203,651
- Municipal Taxation: **\$3,574,207**

## 2024

- Budgeted Operating Revenue: \$9,087,229
- Budgeted Operating Expense: \$9,087,229
- Municipal Taxation: \$3,423,394

**\$150,813 (4.41%) increase over 2024 budget**

# Questions

