



# 2024 Proposed Operating Budget

December 5, 2023



## 2024

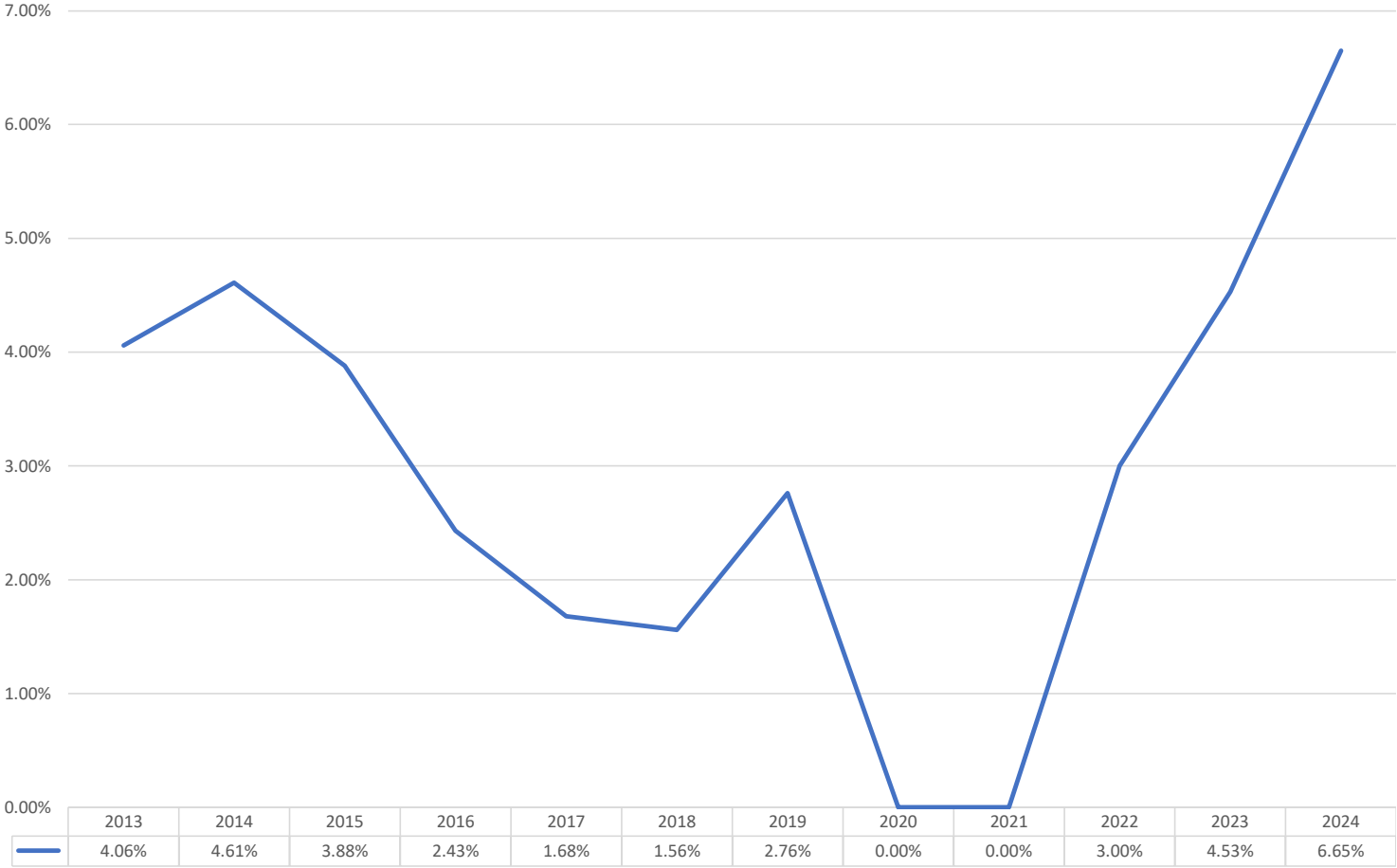
- Budgeted Operating Revenue \$9,003,458
- Budgeted Operating Expense \$9,003,458
- Municipal Taxation \$3,496,384

## 2023

- Budgeted Operating Revenue \$9,277,420
- Budgeted Operating Expenses \$9,277,420
- Municipal Taxation \$3,278,332

**\$218,052 (6.65%)** increase over 2023 Budget

# Redwater Budget Increases



# 2024 Estimated Municipal Tax Dollar

## Comparison of Value for Average 2023 Assessment \$208,570

### MUNICIPAL SERVICES \$184/MONTH (COMPARED TO \$173/MONTH IN 2023)

- Arena & Curling Facilities
- Bylaw Services
- Community Beautification
- Community Cultural Centre
- Community & Family Programs
- Economic Development & Promotion
- Emergency & Disaster Recovery
- Family & Community Support Services
- Fire Response & Prevention
- Museum & Library Facilities
- Pool, Parks & Recreation Facilities
- Road & Sidewalk Maintenance
- Street Lights
- Street Sweeping and Snow Removal

### IN COMPARISON - OTHER SERVICES MONTHLY (STATISTICS CANADA 2021 \* MOST RECENT DATA)

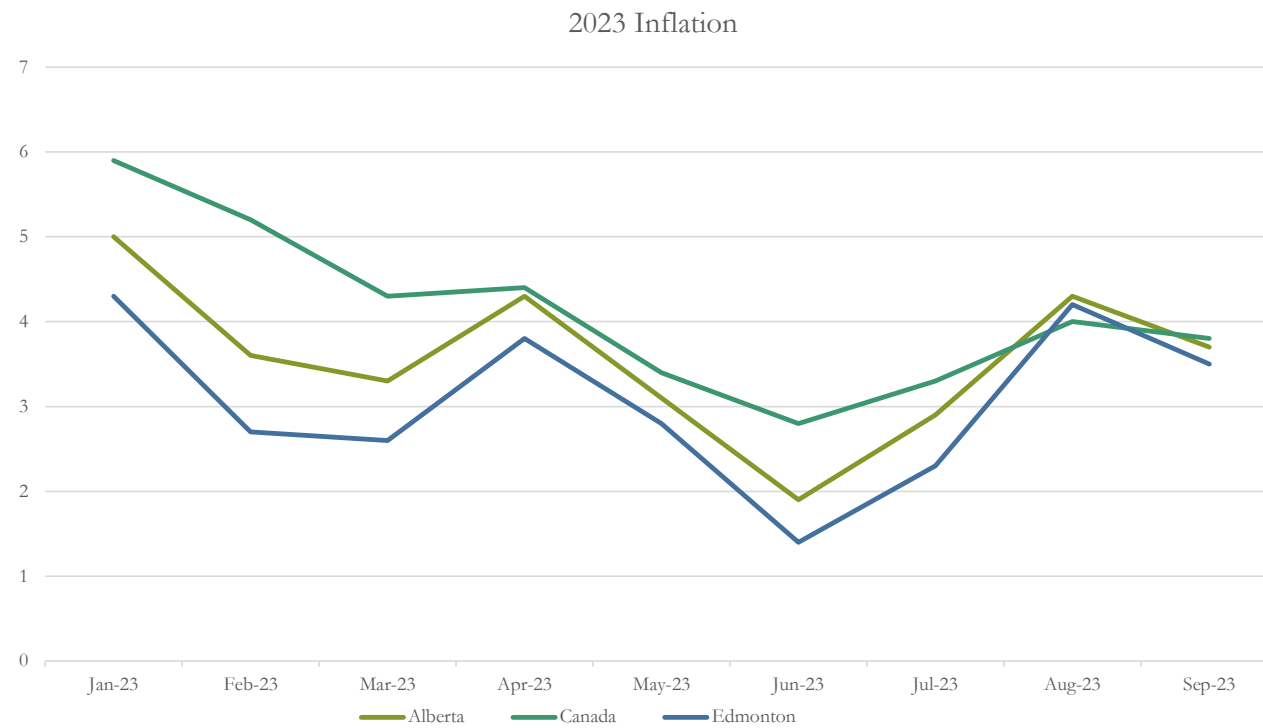
- Transportation \$841
- Food purchased from stores \$672
- Recreation \$352
- Clothing & accessories \$192
- Health care \$231
- Restaurants \$182
- Communications \$250
- Alcoholic beverages & tobacco products \$150
- Education \$150

Monthly tax increase for average ratepayer \$11 per month

# Inflation

- Economic Data from January to September of 2023 Shows Inflation As:

- Edmonton 3.5%
- Alberta 3.7%
- Canada 3.8%



# Council Division

	Budget Operating 2024	Final Budget Operating 2023	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ -	\$ -	\$ -
USER FEES	\$ -	\$ -	\$ -
RESERVE TRANSFER	\$ -	\$ 1,023	\$ (1,023)
GRANTS	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ 1,023.00</b>	<b>\$ (1,023.00)</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ -	\$ -	\$ -
STAFFING - WAGES & CONTRIBUTIONS	\$ 217,819	\$ 219,569	\$ (1,750)
STAFFING COSTS - TRAINING & OTHER	\$ 40,375	\$ 29,150	\$ 11,225
PROFESSIONAL FEES	\$ 1,035	\$ 1,070	\$ (35)
LEASES	\$ 1,220	\$ 3,118	\$ (1,898)
INSURANCE	\$ 4,997	\$ 4,560	\$ 437
GOODS & SUPPLIES	\$ 13,640	\$ 10,020	\$ 3,620
POSTAGE & COPIES	\$ 1,202	\$ 3,198	\$ (1,996)
REPAIRS & MAINTENANCE	\$ -	\$ -	\$ -
VEHICLE EXPENSE	\$ -	\$ -	\$ -
UTILITIES	\$ 596	\$ 567	\$ 29
OTHER - FINANCE CHARGES / DEBENTURES	\$ -	\$ -	\$ -
OTHER - PROGRAMS / EVENTS	\$ 5,700	\$ 6,573	\$ (873)
OTHER - UTILITY SUPPLY PURCHASE	\$ -	\$ -	\$ -
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	\$ -	\$ -	\$ -
RESERVE TRANSFERS	\$ -	\$ -	\$ -
AMORTIZATION	\$ -	\$ -	\$ -
<b>Total Expenses</b>	<b>\$ 286,584</b>	<b>\$ 277,825</b>	<b>\$ 8,759</b>
<b>Balance</b>	<b>\$ (286,584)</b>	<b>\$ (276,802)</b>	<b>\$ (9,782)</b>



# Corporate Services Division

	Budget Operating 2024	Final Budget Operating 2023	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ 3,496,384	\$ 3,278,332	\$ 218,052
USER FEES	\$ 341,714	\$ 282,214	\$ 59,500
RESERVE TRANSFER	\$ -	\$ 118,835	\$ (118,835)
GRANTS	\$ 28,129	\$ -	\$ 28,129
<b>Total Revenue</b>	<b>\$ 3,866,227</b>	<b>\$ 3,679,381</b>	<b>\$ 186,846</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ 5,000	\$ (73,000)	\$ 78,000
STAFFING - WAGES & CONTRIBUTIONS	\$ 391,815	\$ 377,975	\$ 13,840
STAFFING COSTS - TRAINING & OTHER	\$ 40,025	\$ 41,390	\$ (1,365)
PROFESSIONAL FEES	\$ 225,555	\$ 294,205	\$ (68,650)
LEASES	\$ 4,240	\$ 4,418	\$ (178)
INSURANCE	\$ 16,284	\$ 13,485	\$ 2,799
GOODS & SUPPLIES	\$ 27,080	\$ 33,357	\$ (6,277)
POSTAGE & COPIES	\$ 4,917	\$ 5,018	\$ (101)
REPAIRS & MAINTENANCE	\$ 31,540	\$ 30,040	\$ 1,500
VEHICLE EXPENSE	\$ -	\$ -	\$ -
UTILITIES	\$ 15,022	\$ 16,417	\$ (1,395)
OTHER - FINANCE CHARGES / DEBENTURES	\$ 8,130	\$ 7,030	\$ 1,100
OTHER - PROGRAMS / EVENTS	\$ -	\$ -	\$ -
OTHER - UTILITY SUPPLY PURCHASE	\$ -	\$ -	\$ -
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	\$ -	\$ -	\$ -
RESERVE TRANSFERS	\$ 35,000	\$ 35,000	\$ -
AMORTIZATION	\$ 27,101	\$ 27,901	\$ (800)
<b>Total Expenses</b>	<b>\$ 831,709</b>	<b>\$ 813,236</b>	<b>\$ 18,473</b>
<b>Balance</b>	<b>\$ 3,034,518</b>	<b>\$ 2,866,145</b>	<b>\$ 168,373</b>

# Community & Protective Services Division

	Budget Operating 2024	Final Budget Operating 2023	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ -	\$ -	\$ -
USER FEES	\$ 487,831	\$ 443,581	\$ 44,250
RESERVE TRANSFER	\$ 10,800	\$ 10,830	\$ (30)
GRANTS	\$ 491,046	\$ 475,573	\$ 15,473
<b>Total Revenue</b>	<b>\$ 989,677</b>	<b>\$ 929,984</b>	<b>\$ 59,693</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ -	\$ -	\$ -
STAFFING - WAGES & CONTRIBUTIONS	\$ 1,095,277	\$ 1,093,971	\$ 1,306
STAFFING COSTS - TRAINING & OTHER	\$ 48,835	\$ 50,640	\$ (1,805)
PROFESSIONAL FEES	\$ 337,500	\$ 322,047	\$ 15,453
LEASES	\$ 3,512	\$ 3,570	\$ (58)
INSURANCE	\$ 110,174	\$ 93,172	\$ 17,002
GOODS & SUPPLIES	\$ 120,685	\$ 86,835	\$ 33,850
POSTAGE & COPIES	\$ 3,231	\$ 3,216	\$ 15
REPAIRS & MAINTENANCE	\$ 142,660	\$ 117,800	\$ 24,860
VEHICLE EXPENSE	\$ 23,200	\$ 19,200	\$ 4,000
UTILITIES	\$ 227,803	\$ 217,111	\$ 10,692
OTHER - FINANCE CHARGES / DEBENTURES	\$ 397,387	\$ 397,314	\$ 73
OTHER - PROGRAMS / EVENTS	\$ 82,760	\$ 83,917	\$ (1,157)
OTHER - UTILITY SUPPLY PURCHASE	\$ -	\$ -	\$ -
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	\$ 76,620	\$ 74,386	\$ 2,234
RESERVE TRANSFERS	\$ 111,950	\$ 115,450	\$ (3,500)
AMORTIZATION	\$ 406,376	\$ 403,154	\$ 3,222
<b>Total Expenses</b>	<b>\$ 3,187,970</b>	<b>\$ 3,081,783</b>	<b>\$ 106,187</b>
<b>Balance</b>	<b>\$ (2,198,293.00)</b>	<b>\$ (2,151,799.00)</b>	<b>\$ (46,494.00)</b>



# Operations & Engineering Division

	Budget Operating 2024	Final Budget Operating 2023	Variance \$
<b>Revenue:</b>			
TAXATION (EXCLUDING REQUISITIONS)	\$ -	\$ -	\$ -
USER FEES	\$ 3,217,754	\$ 3,684,349	\$ (466,595)
RESERVE TRANSFER	\$ 12,500	\$ 49,183	\$ (36,683)
GRANTS	\$ 6,300	\$ 12,600	\$ (6,300)
<b>Total Revenue</b>	<b>\$ 3,236,554</b>	<b>\$ 3,746,132</b>	<b>\$ (509,578)</b>
<b>Expenses:</b>			
TAXATION (REBATES & CONTINGENCY)	\$ -	\$ -	\$ -
STAFFING - WAGES & CONTRIBUTIONS	\$ 1,304,918	\$ 1,303,681	\$ 1,237
STAFFING COSTS - TRAINING & OTHER	\$ 33,169	\$ 29,045	\$ 4,124
PROFESSIONAL FEES	\$ 365,720	\$ 337,391	\$ 28,329
LEASES	\$ 12,786	\$ 10,770	\$ 2,016
INSURANCE	\$ 82,568	\$ 72,223	\$ 10,345
GOODS & SUPPLIES	\$ 74,405	\$ 69,042	\$ 5,363
POSTAGE & COPIES	\$ 17,993	\$ 16,890	\$ 1,103
REPAIRS & MAINTENANCE	\$ 327,100	\$ 287,650	\$ 39,450
VEHICLE EXPENSE	\$ 97,500	\$ 82,500	\$ 15,000
UTILITIES	\$ 292,130	\$ 271,201	\$ 20,929
OTHER - FINANCE CHARGES / DEBENTURES	\$ 94,676	\$ 94,676	\$ -
OTHER - PROGRAMS / EVENTS	\$ 25,500	\$ 60,300	\$ (34,800)
OTHER - UTILITY SUPPLY PURCHASE	\$ 1,146,842	\$ 1,679,969	\$ (533,127)
OTHER - LIBRARY GRANT & OTHER COMMUNITY GRANTS	\$ -	\$ -	\$ -
RESERVE TRANSFERS	\$ 344,365	\$ 299,393	\$ 44,972
AMORTIZATION	\$ 941,906	\$ 924,809	\$ 17,097
<b>Total Expenses</b>	<b>\$ 5,161,578</b>	<b>\$ 5,539,540</b>	<b>\$ (377,962)</b>

# Summary of Revisions included in December 5 Proposed Budget

## Reductions:

- 2% COLA Staff, 0% Council (All Departments, \$26,080)
- Go East Campaign (Economic Development, \$2,600)
- Council PR (Council, \$3,500)
- Hanging Basket Reduction (Parks, \$1,000)
- FCM Reduction of 4 (Council, \$9,800)

## Addition:

- Boots on the Ground (Fire, \$1,200)

# Additional Options to Consider

- Increase Fortis Franchise Fee by 2% - \$47,928 reduction (1.37%)
- Remove MDP in Planning - \$50,000 reduction (1.43%)
- 0% COLA for Staff- \$47,701 reduction (1.36%) – note 0% COLA for council included in current proposed budget
- Reduce reserve transfer from Streets by \$38,000 (1.09%)
- Remove technology reserve transfer in Administration - \$35,000 reduction (1%)
- Benefits Option 1 – removal of entire benefit class. Total savings of approximately \$36,053, pro-rated as it would not take effect until February 1, 2024 (\$33,049, 0.95% reduction)
- Benefits Option 2 – The employer (the Town) covers ½ of health and dental cost, and the employee (in this case the council member opting to receive benefits) would pay the remaining balance. Total reduction of approximately \$16,500, pro-rated as it would take 6-8 weeks beyond blackout period to be in force(\$13,000, 0.37% reduction)
- Use Business License Margin as Income - \$5,060 reduction (0.14%)
- Replace half the park benches/picnic tables (reduction from 4 to 2) - \$2,450 reduction (0.07%)
- Reduce Council Promo Items - \$2,500 reduction (0.07%)
- Remove STARS contribution - \$1,030 reduction (0.03%)
- Remove Boots on the Ground contribution - \$1,200 reduction (0.03%)
- Reduce Library Contribution from 3% to 2% compared to prior year - \$750 reduction (0.02%)

# Town of Redwater

## RESERVES CONTINUITY 2024 BUDGET

Reserve account	Code	Project	at Dec 31 2023 Projections	2024 PROJECTS	2024 Allocations	Total Projected 2024
COUNCIL	4-11-00-764	Antique Fire Truck	1,023			1,023
OPERATING	4-12-00-764	Computer & Tech upgrades				
			54,697	Addition budgeted for tech	35,000	
		Administration Building	5,462			
		Taxation mitigation reserve	0			
		Staff Wellness	0			
		FCM Asset Management	0			
		Consulting - special projects	48,000			143,159
FIRE	4-23-00-764	Future Capital - equipment	208,692	Per Policy (sales-veh exp)	1,550	
		General building	21,509			231,751
DISASTER SERVICES		Surplus SREMP	5,005			5,005
BYLAW		Replacement Truck - build up reserve	30,000			30,000
STREETS	4-32-00-764	Sidewalks	17,000			
		General Street reserve		Addition as 90k reserve trf - 50k sidewalks	40,000	
			41,433			
		Inclement weather/snow clearing	75,000			
		Bridge funding	119,840	If STIP grant successful	- 119,840	173,433
WATER & SEWER	4-41-00-764	Water & sewer capital upgrades - sewer liners	31,812	Franchise for sewer liners	37,685	69,497
		also the UCI for water/sewer is within the general utility reserve below				
CEMETERY PERPETUAL CARE	4-56-00-764	Perpetual Care	5,400	Per bylaw (per sales)	400	
		Columbarium	1,958			7,758
EC DEV		Downtown Business Revitalization	8,500	Transfer of 2024 Bus Licences	7,560	
				Budgeted to release	- 2,500	13,560

# Town of Redwater

## RESERVES CONTINUITY 2024 BUDGET

<b>P&amp;D - GENERAL</b>	4-66-00-764	Lot proceeds for 2.5 acre - building up lot	53,112			
		MDP	10,000	MDP Reserve	-	10,000
		LUB	0			
		Offsite Levy Bylaw	0			
		P&D contingency consulting Rosaterra	0			
		P&D development contingency Rosaterra	0			53,112
<b>POOL</b>	4-71-00-764	Building reserve / future pool option replacement	119,459			
		Parking lot	28,000			147,459
<b>SPECIAL PROJECTS</b>	4-72-00-764	Derrick Repairs	8,239			
		Walking Trails	57,351			
		Playground upgrades	24,443			
		Ball Diamond/soccer pitch	6,700			
		Skate park	50,000			
		Community Garden	9,740			
		Program subsidy (to release in correspondence with applications)	2,177			
		Donation - families in need	796			
		Arboretum - Green Space reserve donation	9,969	Replacement trees/shrubs	-	1,800
		NWR Granting for FCSS received 2022 c/f	3,000			170,615
<b>PEMBINA PLACE</b>	4-73-00-764	Facility Reserve General	27,617			
		Backup generator/wiring	25,000			
		Parking Lots	45,000			
		Capital upgrades - Rec agreement	300,000	Rec Agreement Transfer Town & County	100,000	
		Outdoor rink - Nutrien funding received 2022 for upgrades	0			
		EV charging (MCCAC)	0			497,617
<b>GAS</b>	4-91-00-764	General Utility Reserve (gas, water, sewer, storm sewer)		Gas main distrib	-	85,000
				Gas URW	-	5,500
				MCC & VFD System Upgrade	-	60,000
				Water Distribution Upgrades	-	40,000
			580,861	2024 UCI fees budgeted & garbage dividend	209,120	599,481
			<b>2,036,794</b>		<b>106,675</b>	<b>2,143,469</b>



**Town of Redwater  
Summary of All Units  
Operating Budget 2024**

	Final Budget Operating 2024	Final Budget Operating 2023	Variance \$
<b>Revenue:</b>			
Taxation	\$ 4,407,384.00	\$ 4,199,232.00	\$ 208,152.00
Council	\$ -	\$ 1,023.00	\$ (1,023.00)
Administration	\$ 369,843.00	\$ 401,049.00	\$ (31,206.00)
Police	\$ 89,675.00	\$ 89,675.00	\$ -
Fire	\$ 45,750.00	\$ 45,350.00	\$ 400.00
Disaster Services	\$ 5,625.00	\$ 5,625.00	\$ -
Bylaw	\$ 5,300.00	\$ 5,000.00	\$ 300.00
Transportation	\$ 6,300.00	\$ 14,935.00	\$ (8,635.00)
Streets	\$ 9,000.00	\$ 9,000.00	\$ -
Water	\$ 890,459.00	\$ 888,713.00	\$ 1,746.00
Sewer	\$ 498,127.00	\$ 453,508.00	\$ 44,619.00
Garbage	\$ 256,324.00	\$ 257,483.00	\$ (1,159.00)
FCSS	\$ 68,150.00	\$ 71,270.00	\$ (3,120.00)
Cemetery	\$ 3,400.00	\$ 3,400.00	\$ -
Economic Development	\$ 13,060.00	\$ 30,000.00	\$ (16,940.00)
Community Services	\$ 22,700.00	\$ 21,655.00	\$ 1,045.00
Planning & Development	\$ 26,000.00	\$ 29,200.00	\$ (3,200.00)
Pool	\$ 127,605.00	\$ 119,587.00	\$ 8,018.00
Parks	\$ 8,300.00	\$ 6,500.00	\$ 1,800.00
Pembina Place	\$ 604,969.00	\$ 553,111.00	\$ 51,858.00
Library	\$ 8,203.00	\$ 8,811.00	\$ (608.00)
Gas	\$ 1,537,284.00	\$ 2,063,293.00	\$ (526,009.00)
<b>Total Revenue</b>	<b>\$ 9,003,458.00</b>	<b>\$ 9,277,420.00</b>	<b>\$ (273,962.00)</b>



**Town of Redwater  
Summary of All Units  
Operating Budget 2024**

	Final Budget Operating 2024	Final Budget Operating 2023	Variance \$
<b>Expenses:</b>			
Taxation	\$ 916,000.00	\$ 847,900.00	\$ 68,100.00
Council	\$ 286,584.00	\$ 277,825.00	\$ 8,759.00
Administration	\$ 764,608.00	\$ 823,335.00	\$ (58,727.00)
Police	\$ 132,942.00	\$ 132,942.00	\$ -
Fire	\$ 103,450.00	\$ 85,646.00	\$ 17,804.00
Disaster Services	\$ 15,392.00	\$ 15,742.00	\$ (350.00)
Bylaw	\$ 129,737.00	\$ 125,061.00	\$ 4,676.00
Transportation	\$ 279,019.00	\$ 280,049.00	\$ (1,030.00)
Streets	\$ 503,804.00	\$ 467,730.00	\$ 36,074.00
Water	\$ 818,217.00	\$ 815,680.00	\$ 2,537.00
Sewer	\$ 393,814.00	\$ 388,367.00	\$ 5,447.00
Garbage	\$ 193,805.00	\$ 173,409.00	\$ 20,396.00
FCSS	\$ 202,363.00	\$ 198,706.00	\$ 3,657.00
Cemetery	\$ 430.00	\$ 430.00	\$ -
Economic Development	\$ 154,059.00	\$ 184,525.00	\$ (30,466.00)
Community Services	\$ 264,880.00	\$ 258,645.00	\$ 6,235.00
Planning & Development	\$ 234,802.00	\$ 185,371.00	\$ 49,431.00
Pool	\$ 269,871.00	\$ 252,071.00	\$ 17,800.00
Parks	\$ 259,637.00	\$ 253,601.00	\$ 6,036.00
Pembina Place	\$ 1,188,163.00	\$ 1,139,732.00	\$ 48,431.00
Library	\$ 102,779.00	\$ 100,603.00	\$ 2,176.00
Gas	\$ 1,297,787.00	\$ 1,820,207.00	\$ (522,420.00)
<b>Total Expenses</b>	<b>\$ 8,512,143.00</b>	<b>\$ 8,827,577.00</b>	<b>\$ (315,434.00)</b>





**Town of Redwater  
Summary of All Units  
Operating Budget 2024**

	Final Budget Operating 2024	Final Budget Operating 2023	Variance \$
Transfer to Reserves:			
Administration	\$ 35,000.00	\$ 35,000.00	\$ -
Fire	\$ 1,550.00	\$ 5,050.00	\$ (3,500.00)
Streets	\$ 90,000.00	\$ 80,000.00	\$ 10,000.00
Water	\$ 44,394.00	\$ 44,016.00	\$ 378.00
Sewer	\$ 75,305.00	\$ 45,313.00	\$ 29,992.00
Garbage	\$ 80,066.00	\$ 84,032.00	\$ (3,966.00)
Cemetery	\$ 400.00	\$ 400.00	\$ -
Economic Development	\$ 7,560.00	\$ -	\$ 7,560.00
Planning & Development	\$ -	\$ -	\$ -
Parks	\$ -	\$ -	\$ -
Pembina Place	\$ 110,000.00	\$ 110,000.00	\$ -
Gas	\$ 47,040.00	\$ 46,032.00	\$ 1,008.00
<b>Total Transfer to Reserves</b>	<b>\$ 491,315.00</b>	<b>\$ 449,843.00</b>	<b>\$ 41,472.00</b>
Amortization:			
Administration	\$ 27,101.00	\$ 27,901.00	\$ (800.00)
Fire	\$ 38,116.00	\$ 38,949.00	\$ (833.00)
Disaster Services	\$ -	\$ -	\$ -
Bylaw	\$ 3,498.00	\$ 3,498.00	\$ -
Streets	\$ 699,854.00	\$ 671,113.00	\$ 28,741.00
Water	\$ 51,170.00	\$ 56,325.00	\$ (5,155.00)
Sewer	\$ 147,874.00	\$ 151,933.00	\$ (4,059.00)
Garbage	\$ 3,200.00	\$ 3,200.00	\$ -
Cemetery	\$ 280.00	\$ 280.00	\$ -
Economic Development	\$ -	\$ 4,065.00	\$ (4,065.00)
Pool	\$ 29,926.00	\$ 29,926.00	\$ -
Parks	\$ 55,163.00	\$ 50,589.00	\$ 4,574.00
Pembina Place	\$ 279,393.00	\$ 279,912.00	\$ (519.00)
Gas	\$ 39,808.00	\$ 38,173.00	\$ 1,635.00
<b>Total Amortization</b>	<b>\$ 1,375,383.00</b>	<b>\$ 1,355,864.00</b>	<b>\$ 19,519.00</b>



## 2024

- Budgeted Operating Revenue \$9,003,458
- Budgeted Operating Expense \$9,003,458
- Municipal Taxation \$3,496,384

## 2023

- Budgeted Operating Revenue \$9,277,420
- Budgeted Operating Expenses \$9,277,420
- Municipal Taxation \$3,278,332

\$218,052 (6.65%) increase over 2023 Budget

The background is a solid teal color. It features two large, overlapping circles of a slightly lighter shade of teal. One circle is positioned in the upper left and middle, while the other is in the lower left and middle, creating a soft, abstract design.

# Questions?